## **Baby-Friendly Initiative Work Plan**

Assessment Process/Category	Activities	Lead	Status
1. Establish a	Include administrators, personnel and		
Multidisciplinary breastfeeding	members of the community		
committee	Review breastfeeding rates and care practices		
	Develop a plan to implement the BCC BFI Outcome Indicators		
	Educated administrators and personnel about the BFI and its value in quality assurance		
	Inform members of the community about the BFI and the importance of breastfeeding		
	Review practices and develop a work plan to ensure the BCC BFI Practice Outcome Indicators for Hospital or Community Health Services are implemented		
	Ensure compliance with the International Code of Marketing of Breast-milk Substitutes		
	Assign a contact person who will lead communications with the P/T BFI Committee.		
	Apply to the P/T BFI Committee for a free BCC BFI Certificate of Participation (renewable after one year)		

Assessment	Activities	Lead	Status
Process/Category			
2. Self-Appraisal	Complete the BCC Baby-Friendly Initiative		
Process	(BFI) Self-Appraisal Tool & BCC		
	Outcomes Indicators for Hospital or		
	Community Health Services. The Indicator document complements the Self-Appraisal		
	Tool by providing more detailed		
	information.		
	If the criteria have been met, request the P/T		
	BFI Committee arrange a Pre-Assessment.		
	The P/T BFI Committee may delegate this		
	to their BFI Assessment Sub-Committee.		
	Recognize the need to improve  • Create action plan addressing criteria		
	requiring more work		
	The P/T C may be consulted for information		
	and support		
	Meet the Self Appraisal Standards		
	Submit a request to the P/T C for a Pre-		
	Assessment		
3. BFI Pre-Assessment:	Pre-Assessment Document Review of the		
The Pre-Assessment	following:		
consists of a Document	Self-appraisal tool: Completed form and Indicators Checklist		
Review and a Site			
Visit. The Pre-	2. Written breastfeeding policy: Full policy,		

Assessment Process/Category	Activities	Lead	Status
110cess/Category	1		
Assessment Contract and Guidelines are outlined in point 6 below.	posted policy, any translations 3. Outline of orientation to policy and practice 4. Education curricula and schedule showing individual staff attendance at orientation and education sessions. New staff should be scheduled for education within six months.  5. Prenatal Curriculum: written curriculum, educational handouts. Written Information: materials for clients and their famils		
	Note:  • Two copies of each of these documents are submitted, one to the BCC BFI Assessment Committee and one to the P/T Committee  • A written report is submitted by the Lead Assessor to the Facility, the P/T BFI Committee and the BCC BFI Assessment Committee, with recommendations and feedback within six weeks of receipt of the documents.  • When the criteria have been met, the Lead Assessor will arrange a Pre-Assessment Site Visit.  Pre-Assessment Site Visit		
	An intensive, abbreviated evaluation conducted by a BCC certified BFI Lead Assessor, assigned by the BCC BFI		

Assessment	Activities	Lead	Status
Process/Category			
	,		,
	Assessment Committee, in collaboration		
	with the P/T BFI Assessment Committee		
	The Assessor		
	- Has no past or current affiliation		
	with the Facility		
	- Is assigned with the aim of		
	minimizing travel costs - Works with a site contact person		
	designated by the Facility to		
	minimize disruptions to the staff		
	Consists of one or more days, depending on		
	the size of the Facility		
	Includes detailed discussions with staff and		
	clients, and observation of practices within		
	the Facility		
	A written report is submitted by the Lead		
	Assessor to the Facility, the P/T BFI		
	Committee and the BCC BFI Assessment		
	Committee, with recommendations and		
	feedback within one month of the site visit		
	Readiness for External Assessment		
	If all the pre-assessment criteria have been		
	met, a recommendation for application for		
	the External Assessment is made by the		
	Lead Assessor to the P/T BFI Committee		
	and the BCC BFI Assessment Committee		
	Where some criteria require more work:     The Lead Assessor will recommend		
	that a BCC BFI Certificate of Intent		
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Assessment	Activities	Lead	Status
Process/Category			
	(valid for one year) be awarded to		
	acknowledge the progress made		
	towards Baby-Friendly designation.		
	- An action plan addressing these		
	criteria (with a time line) is		
	submitted by the Facility to the P/T		
	BFI Committee within 90 days of		
	receipt of the Pre-Assessment report.		
	- The P/T BFI Committee will		
	provide information and assistance		
	in formulating a plan and making		
	changes to meet the outstanding		
	criteria.		
	- A recommendation for application		
	for External Assessment is made by		
	the P/T BFI Committee when the		
	changes have been implemented.		
4. External Assessment	Site Visit		-
Process	Usually two to four days		
	<ul> <li>Includes an extensive assessment of</li> </ul>		
	practices and policies, interviews with staff		
	and clients and observations to determine		
	whether the criteria defined in the BCC BFI		
	Practice Outcome Indicators are being met.		
	The External Assessment Team consists of		
	a BCC certified BFI Lead Assessor and		
	Assessors, assigned by the BCC BFI		
	Assessment Committee in collaboration		
	with the P/T BFI Committee. Where		

Assessment	Activities	Lead	Status
Process/Category			
	possible the team will be lead by the Lead Assessor responsible for the Pre- Assessment.		
	The Assessors		
	<ul> <li>have no past or current affiliation with the Facility</li> <li>are assigned with the aim of</li> </ul>		
	minimizing travel costs		
	<ul> <li>The Facility contact person</li> <li>informs the administrators and staff in advance of the visit that staff and mothers will be randomly assigned for interviews.</li> <li>Secures office space for the External Assessment Team</li> <li>Is available to the External Assessment Team throughout the assessment process</li> <li>Upon completion, the External Assessment Team will meet with representatives of the Facility to discuss their findings and the</li> </ul>		
	recommendations they will make to the P/T BFI Committee and BCC BFI Assessment Committee  The Lead Assessor submits a written report to the Facility, the P/T BFI Committee and the BCC BFI Assessment Committee with recommendations and feedback within one month of the External Assessment		

Assessment	Activities	Lead	Status
Process/Category			
	1		
	<ul> <li>The BCC, in consultation with the P/T BFI Committee, receives the External Assessment Team's recommendations within one week of the External Assessment</li> <li>Where the Facility meets all the BFI criteria, the Baby-Friendly designation is awarded. Designation is valid for a 5 year period from the time of External Assessment.</li> <li>Where some criteria require more work a BCC Baby-Friendly Initiative Certificate of Commitment is awarded. This certificate is valid for 1 year from the time of External assessment.</li> </ul>		
	<ul> <li>A BCC Baby-Friendly Initiative Certificate         of Commitment         <ul> <li>Is a formal recognition of progress made towards BFI designation</li> <li>Is awarded by the BCC, in conjunction with the P/T BFI Committee, if, after an External Assessment, there is evidence to support some, but not all of the BFI criteria</li> <li>Is valid for one year</li> <li>An action plan addressing these criteria</li> </ul> </li> </ul>		

Assessment Process/Category	Activities	Lead	Status
	(with a time line) is submitted by the Facility to the P/T BFI Committee within 90 days of receipt of the External Assessment Report  • The P/T BFI Committee will provide information and assistance in formulating a plan and making changes to meet the outstanding criteria  • A recommendation for a return External Assessment is made by the P/T BFI Committee when the changes have been implemented  Designation as a Baby-Friendly  Hospital/Maternity Facility  • Is a formal recognition by UNICEF and WHO, and is awarded by the BCC as the national BFI authority (in conjunction with the P/T BFI Committee) recognizing that the BFHI Global Hospital Assessment Criteria for Baby-Friendly Hospitals have been met.	Lead	Status
	Designation as a Baby-Friendly Community Health Service		
	• is a formal recognition by the BCC that the BFI Practice Outcome Indicators for the Protection, Promotion and Support of Breastfeeding in CHS have been met.  These criteria are congruent with the BFHI criteria (see BCC BFI Practice Outcome		

Assessment	Activities	Lead	Status
Process/Category			
	Indicators).		
	Celebration		
	The facility		
	provides staff with feedback from the		
	External Assessment Report		
	Liaises with the media to notify the public		
	<ul> <li>Arranges a date for the presentation of the framed BFI award.</li> </ul>		
5. Maintaining Baby-	A self-monitoring report is made every 2		
Friendly Status	years to the BCC and P/T Committee		
	following receipt of the Baby-Friendly		
	designation to confirm that the BFI		
	standards continue to be met. A reporting		
	format will be provided.		
	Re-Assessment every five years following		
	receipt of the Baby-Friendly designation,		
	involves a subsequent contract and		
	additional costs to the Facility in order to maintain its Baby-Friendly designation.		
6. Contract Details and	Pre-Assessment:		
Financial Guidelines	A Pre-Assessment Contract is signed		
I manetar Guidennes	between the Facility and the P/T BFI		
	Committee		
	- \$100 administration fee is payable		
	by the Facility to the P/T Committee		
	The Lead assessor will visit for 1 or more		
	days, depending on the size of the Facility		
	The Lead Assessor will bill the Facility for		

Assessment	Activities	Lead	Status
Process/Category			
	- \$400 per day honorarium		
	- Costs of travel, accommodation, and		
	meal (based on Health Canada		
	Guidelines for Reimbursement)		
	- Costs are payable within 30 days		
	External Assessment:		
	An External Assessment Contract is signed		
	between the Facility and the BCC		
	- \$400 administration fee is payable		
	by the Facility to the BCC		
	The External Assessment Team will consist		
	of 3 or more Assessors who will visit for 2		
	to 4 days, depending on the size of the		
	facility		
	The individual Assessors will bill the		
	Facility for		
	- Lead Assessor honorarium of \$400		
	per day, or		
	<ul><li>Assessor honoraria of \$250 per day,</li><li>Travel, accommodation, and meals</li></ul>		
	(based on Health Canada Guidelines		
	for Reimbursement		
	- Costs are payable within 30 days.		
	The facility is responsible for the additional		
	costs (honoraria, travel, accommodation) for		
	at least one Lead Assessor should a return		
	External Assessment be required.		
	The BCC reserves the right to revise the assessment		
	costs as necessary to cover expenses. Revisions		

Assessment	Activities	Lead	Status
Process/Category			
	will be posted on the BCC website.		
	Re-Assessment:		
	<ul> <li>A Re-Assessment Contract is signed between the Facility and the BCC</li> </ul>		
	<ul> <li>Costs are to be determined and will be posted on the website in the near future.</li> </ul>		